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14 February 2019

Summary of Consolidated Financial Results for the 3rd Quarter of the Fiscal Year Ending March 2019 (Based on Japanese GAAP)

Listed company name:	PERSOL	HOLDINGS CO., LTD.		Stock Exchange Listing: Tokyo
Stock code:	2181	URL https://www.persol-grou	ip.co.jp	
Representative	(Title)	Representative Director, President and CEO	Masamichi Mizuta	
Inquiries	(Title)	Director, Executive Officer (Chief Financial Officer)	Kiyoshi Seki	TEL +81 03-3375-2220
Scheduled date quarterly report:	to file	14 February 2019	Scheduled date to commence dividend payments:	_
Preparation of su quarterly results yes/no: Yes Quarterly results	explanator	y material		

yes/no: No

(Amounts less than JPY 1 million rounded down)

Consolidated Results for the 3rd Quarter of the Fiscal Year Ending March 2019 (April 1, 2018 - December 31, 2018)
 (1) Consolidated Operating Results (cumulative)
 (% indicates ratio of change from same quarter last year)

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		Sale	s Operating Profit		Ordinary Profit		Quarterly net profit attributable to owners of parent		
		JPY Million	%	JPY Million	%	JPY Million	%	JPY Million	%
3 rd Quarter of Year Ending N		685,231	38.4	32,074	23.8	32,193	23.3	18,738	72.3
3 rd Quarter of Year Ended N		495,085	15.3	25,899	2.4	26,104	1.5	10,872	∆27.6
Note: 3 rd Quarter of the Comprehensive Fiscal Year Ending income March 2019		13,221 JF	PY Million (15.9		arter of the Year Ended 2018	11,403	JPY Million	(∆24.0%)	

	Quarterly profit per share	Current net profit per share after adjustment for dilution
	JPY	JPY
3 rd Quarter of the Fiscal Year Ending March 2019	80.31	80.30
3 rd Quarter of the Fiscal Year Ended March 2018	46.55	46.55

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio
	JPY Million	JPY Million	%
3 rd Quarter of the Fiscal Year Ending March 2019	365,083	168,041	41.9
FY Mar 2018	402,336	159,992	36.2
Reference: Equity canital	rd Quarter of the Fiscal ar Ending March 2019	I40 JPY FY Mar 2018 Million	145,537 JPY Million

2. Dividend Status

		Annual Dividend				
	End Q1	End Q2	End Q3	End of FY	TOTAL	
	JPY	JPY	JPY	JPY	JPY	
FY Mar 2018	—	9.00	-	10.00	19.00	
FY Mar 2019	—	10.00	-			
FY Mar 2019 (Forecast)				10.00	20.00	

Note: Revision of most recently announced dividend forecast yes/no: No

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending March 2019 (April 1, 2018 - March 31, 2019)

(% indicates ratio of change from same quarter last year)

	Sales		Uperating Profit Uproinary Profit I attributable to parent				dinary Profit attributable to parent		Current period net profit per share
	JPY Million	%	JPY Million	%	JPY Million	%	JPY Million	%	JPY
Full Year	940,000	30.2	42,500	17.8	41,500	18.2	21,800	180.6	93.21

Note: Revision of most recently announced financial results forecast yes/no: No

※ Explanatory Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in a change in the scope of consolidation): No

Newly established: 4 Companies (company name); Excluded: - Ltd. (company name)

(2) Application of special accounting treatment when preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies/changes in accounting estimates/restatement of prior period financial statements

 Changes in accounting policies due to revis 	ions to accounting standards etc.: No
② Changes in accounting policies other than	1): No
③ Changes in accounting estimates:	No
④ Restatement of revised statements:	No

(4) Number of fully issued shares (ordinary shares)					
 Number of fully issued shares at period end (including treasury shares) 	3Q FY March 2019	236,704,861	FY Mar 2018	236,677,955	
② Treasury shares at period end	3Q FY March 2019	3,257,705	FY Mar 2018	3,406,634	
③ Average number of shares during the period (cumulative quarter)	3Q FY March 2019	233,331,459	3Q FY March 2018	233,557,977	

Note: Number of treasury stock at the end of period: Includes PHD shares held in the "Director Compensation BIP (Board Incentive Plan) trust account", and the "Employee Stock Ownership Plan trust account" ("ESOP Trust") (3Q of fiscal year ending March 2019: 578,648 shares, 3Q of fiscal year ending March 2018: 589,571 shares). Furthermore, PHD shares held in the "Director Compensation BIP (Board Incentive Plan) trust account", and the "Employee Stock Ownership Plan trust account" ("ESOP trust") are included in treasury stock which are deducted when calculating the average number of shares held in the period.

X Summaries of quarterly consolidated financial accounts are not subject to quarterly review by Certified Public Accountants or audit firms.

* Explanation of appropriate usage of financial results forecasts and other special explanatory notes:

(Note regarding forward looking statements etc.)

The financial results outlook etc. and forward-looking statements noted in this material are based on certain assumptions PHD deems rational and information currently at hand, which are not meant to be taken as an assurance by PHD that outcomes will be realized. Furthermore, actual financial results etc. may vary greatly due to various factors.

(Change to method of presenting dates)

From the "Summary of Consolidated Financial Results for the 1st Quarter of the Fiscal Year Ending March 2019" onwards, the method of presenting dates will change from use of the Japanese calendar to the the Western-style calendar.

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Qualitative information regarding the financial results for this quarter

(1) Explanation regarding business performance

The future continues to remain unclear with a heightened degree of uncertainty in the global economy due to US/China trade tensions, and England's exit from the EU. Japan's economy in the consolidated cumulative third quarter period under review was assisted by various domestic economic policies and continued to experience moderate economic growth.

The employment situation in Japan experienced solid recovery with the 2018 average ratio of job offers to job seekers reaching a multiple of 1.61 times: a 45-year record high, and employment levels also continued to remain high. In an employment environment where Japan is approaching full-employment, various human resources related companies find themselves confronted with labor force shortages coupled with abundant demand. That said, the human resources related market in Japan tended to be sound overall. PERSOL Group business results grew due to: enhancements made to strengthen the sales structures in the recruitment business which led to an increase in the number of hire contracts that were successfully closed, steady growth in the PERSOLKELLY segment, and the inclusion of the PROGRAMMED segment etc.

In this type of environment, PHD Group continued to make progress in changing the trading names of subsidiaries of various businesses with a "PERSOL" prefix. PERSOL aims to resolve challenges relating to labor/employment in various sectors by leveraging the integrated strengths within PERSOL Group and which also extend beyond sectoral boundaries.

On 1 October 2018, the Temporary Staffing/BPO segment merged 7 temporary labor businesses into its "PERSOL TEMPSTAFF" entity, and 3 companies merged into one single company in its BPO business. The information held by each of these subsidiaries (registered staff/candidate registrations, customer information, and market information) will be aggregated, and IT technology utilized to enhance the precision and speed of matching job opportunities with candidates. Also, with effect 1 January 2019, the Temporary Staffing/BPO segment acquired the shares of MOL Career Support, Ltd., and on 31 January 2019 acquired shares of Avanti Staff Corporation. This will strengthen PERSOL TEMPSTAFF's coverage of specialized roles such as trade support and finance administration more than ever before, with the aim of these moves being to further enhance corporate value.

The PERSOL Career entity within the Recruiting segment re-branded its 8-year-old "DODA" job change support service brand to "doda" in October 2018. In line with changing times, PERSOL endeavors to express its respect of the value of a diverse range of working people and to evolve into a brand that supports the "work" of each and every person by aiming to assist even more of those individuals who want to change jobs.

PERSOL's overseas businesses saw sales grow steadily within the PERSOLKELLY segment following success in incorporating expansion of its sales organization more than previously, and with the promising APAC region as a backdrop. The aim is to continue to further strengthen the competitiveness of PERSOL's two overseas segments by enhancing PERSOL's presence in the APAC region by expanding the business in the medium to long term together with the PROGRAMMED segment which has a large business platform in Australia.

In additional, aiming to engage in new types of business, a new company providing an integrated support platform for freelancers ("Sharefull Inc.") was established in January 2019 as a joint investment with Lancers Inc. Labor shortages are becoming more severe but on the other hand, in addition to their current jobs, the trend is for an increased number of freelance workers that aspire to work for short periods /limited hours. As such, the "Sharefull Inc." on-demand matching platform has been made available to flexibly address the diversification of work-styles.

As a result of the above, sales during this consolidated cumulative 3rd quarter were JPY 685,231 million (up 38.4% year-on-year (YoY)), operating profit was JPY 32,074 million (up 23.8% YoY), ordinary profit was JPY 32,193 million (up 23.3% YoY), and quarterly net profit attributable to parent company shareholders was JPY 18,738 million (up 72.3% YoY).

Business results by segment (before inter-segment/company write-offs) are as follows:

Temporary Staffing/BPO Segment

Sales in this segment during this cumulative 3rd quarter consolidated period amounted to JPY 378,435 million (up 5.3% year-on-year (YoY)), and operating profit was JPY 18,015 million (up 6.5% YoY).

With a transition to high levels of corporate results and structural shortages of labor as a backdrop to this consolidated cumulative 3rd quarter period, demand continued to be strong resulting in sales of JPY 378,435 million. On the profit side of the business, there was an increase in costs related to the merger of subsidiaries, but on the other hand, there was an increase in placement fee revenues associated with effects of revisions to Japanese laws that led to corporate clients directly hiring workers. As a result of sales and general administration (SGA) expense control, operating profit was JPY 18,015 million.

Recruiting Segment

Sales in this segment amounted to JPY 62,249 million (up 18.0% YoY) during this consolidated cumulative 3rd quarter period, and operating profit was JPY 10,770 million (up 56.3% YoY).

Sales in this segment during this consolidated cumulative 3rd quarter period amounted to JPY 62,249 million which were underpinned by continued healthy demand for talent and a shift in awareness relating to changing jobs was mainly reflected in an increase in the number of hire contracts that were successfully closed etc. leading to sales of JPY 62,249 million. On the profit side, marketing costs relating to "doda" branded recruiting declined, and sales structures were reinforced by actively investing in headcount which culminated in a growth of costs. However, the HR placement business played a leading role in expanding sales which resulted in earnings growth exceeding cost growth, leading to operating profit of JPY 10,770 million.

③ PROGRAMMED Segment

Sales in this segment amounted to JPY 151,331 million during this consolidated cumulative 3rd quarter period, and operating profit was JPY 237 million (operating loss in the same period last year was JPY 804 million).

The competitive environment faced by the staffing business changed this consolidated cumulative 3rd quarter period which in turn led to a decline in sales to existing clients. The maintenance business also experienced declines in sales of maintenance services to public sector facilities as well as a decline in equipment maintenance provided at mining facilities which resulted in sales of JPY 151,331 million. On the profit side, operating profit was JPY 237 million as a result of operating cost reductions.

Furthermore, shares of Programmed Maintenance Services Limited were acquired for the PROGRAMMED segment during the previous consolidated cumulative 3rd quarter period leading to a new consolidated subsidiary, and the establishment of a new segment. The closing day of the consolidated cumulative 3rd quarter period for PERSOL Group by 3 months and the deemed acquisition date of the combined corporation was 30 September 2017 whereby the results of the corporation targeted for acquisition were not included in the previous consolidated cumulative 3rd quarter period; it was only the costs associated with the acquisition that were included in the calculations.

④ PERSOLKELLY Segment

Sales in this segment during this consolidated cumulative 3rd quarter period were JPY 55,495 million (up 14.5% YoY), and operating profit was JPY 647 million (operating loss in the same period last year was JPY 314 million).

Sales in this segment during this consolidated cumulative 3rd quarter period amounted to JPY 55,495 million which was the result of expanded sales structures achieved through active strengthening of sales team headcount etc. in response to the buoyant APAC market environment. On the profit side, operating profit was JPY 647 million reflecting an increase in labor costs etc., but on the other hand, revenues from services centered primarily on placement services exceeded cost growth.

⑤ ITO Segment

Sales in this segment during this consolidated cumulative 3rd quarter period amounted to JPY 23,869 million (up 13.6% year-on-year (YoY)), and operating profit was JPY 844 million (down 36.7% YoY). Sales in this segment during this consolidated cumulative 3rd quarter period amounted to JPY 23,869 million which was the result of progress made in securing engineers in response to healthy demand. On the profit side, operating profit was JPY 844 million as a result of growing costs etc. due to improvements in benefits and proactive business expansion related costs.

6 Engineering Segment

Sales in this segment amounted to JPY 21,371 million (up 6.0% YoY) during this consolidated cumulative 3rd quarter period, and operating profit was JPY 1,816 million (up 25.1% YoY).

Sales during this consolidated cumulative 3rd quarter period amounted to JPY 21,371 million which had as a backdrop bullish ordering from clients underpinned by favorable demand for development services in the core automobile related sector. On the profit side, operating profit was JPY 1,816 million supported by a healthy flow of orders.

(2) Explanation regarding the financial position

1 Status of assets, liabilities, and net asset

Total assets decreased by JPY 37,252 million compared with the end of the previous consolidated accounting fiscal year. Current assets decreased by JPY 25,241 million, and fixed assets decreased by JPY 12,010 million. The main reason for the decrease in current assets was a decrease in cash and deposits by JPY 16,087 million etc. The main reason for the decrease in fixed assets was a decrease in goodwill by JPY 10,198 million etc.

Liabilities decreased by JPY 45,301 million compared to the end of the previous consolidated accounting fiscal year. Current liabilities decreased by JPY 84,614 million, and non-current liabilities increased by JPY 39,313 million. The main reason for the decrease in current liabilities was a decrease in short-term loans payable by JPY 67,339 million etc. The main causes of the increase in non-current liabilities were: an increase in corporate bonds (up by JPY 20,000 million), and an increase in long-term loans payable (up by JPY 20,000 million) etc.

Net assets increased by JPY 8,048 million compared to the end of the previous consolidated accounting fiscal year. This was mainly caused by: payable dividends of surplus of JPY 4,677 million, and posting JPY 18,738 million in quarterly net profit attributable to parent company shareholders etc. which resulted in increased retained earnings of JPY 14,061 million.

	FY Mar 2019 Consolidated cumulative 3 rd quarter period	FY Mar 2018
Return on Assets (ROA)	5.3%	2.2%
Return on Equity (ROE)	12.5%	5.5%
Ratio of operating income to sales	4.7%	5.0%
Ratio of ordinary profit to sales	4.7%	4.9%
Current ratio	155.0%	106.2%
Fixed assets ratio	104.3%	118.0%
Equity ratio	41.9%	36.2%
Total assets	JPY 365,083 million	JPY 402,336 million
Equity capital	JPY 153,140 million	JPY 145,537 million
Cash and cash equivalents etc. at end of period	JPY 73,468 million	JPY 89,566 million

Note: "Partial revision of "Accounting standards pertaining to Tax Effective Accounting" (Japan Corporate Accounting Standard No. 28 of 16 Feb 2018) etc. have been applied since the beginning of this consolidated accounting 1st quarter period. Said accounting standard etc. was retroactively applied to subsequent indicators and the main management indicators etc. noted above that relate to the previous consolidated fiscal year.

2 Business and financial challenges that must be addressed

There were no significant changes in this consolidated cumulative 3rd quarter period to the challenges that must be addressed by PERSOL Group.

(3) Explanation of future forecast information (consolidated results forecast etc.)

Business results in this consolidated cumulative 3rd quarter period was on the whole largely as anticipated. For this reason, the consolidated results forecast has not been changed since being released on 15 May 2018.

2. Quarterly consolidated financial statements & main explanatory notes

(1) Quarterly consolidated balance sheet

		(Unit: JPY million)
	Previous consolidated fiscal year (March 31, 2018)	This 3 rd quarter consolidated accounting period (December 31, 2018)
Assets	· · · ·	
Current Assets		
Cash and deposits	89,624	73,537
Notes and accounts receivable-trade	120,254	114,260
Work in process	8,049	8,729
Other	13,251	9,351
Allowance for doubtful accounts	∆627	∆569
Total current assets	230,552	205,310
Non-Current Assets		
Fixed assets		
Buildings and structures, net	3,237	3,345
Tools, furniture and fixtures, net	1,234	1,168
Land	802	779
Other, net	2,718	2,372
Tangible fixed assets total	7,993	7,685
Intangible assets		
Trademark rights	11,152	10,433
Goodwill	102,113	91,914
Other	20,629	21,789
Intangible assets total	133,894	124,137
Investments and other assets		
Investment securities	12,542	11,226
Deferred tax assets	4,636	3,554
Other	12,732	13,182
Allowance for doubtful accounts	∆16	∆14
Total investments and other assets	29,895	27,949
Total Fixed assets	171,783	159,773
Total Assets	402,336	365,083

Previous consolidated fiscal year (March 31, 2018)This 3" quarter consolidated accounting period (December 31, 2018)LiabilitiesCurrent LiabilitiesAccounts payable – trade1.597Accounts payable – trade1.597Current Liabilities85,288Accounts payable67,409Current portion of long-tern loans payable67,409Account payable67,409Accound consumption taxes8,905Accound consumption taxes9,931Accound consumption taxes9,931Accound consumption taxes9,931Provisions - other736Other24,788Provisions - other736Bonds payable-20,00015,713Long-term Liabilities5,209Provision for banes payable-20,00024,728Liabilities5,209Provision for Directors 'share benefits1,174Bonds payable-20,0004,721Liabilities5,209Provision for Director's 'share benefits1,174Other2,634Other2,634Shareholders' equity25,241Capital surplus20,162Capital surplus20,162Accound ted charings105,993Total Shareholders' Equity39,066Total Shareholders' equity39,066Capital surplus3,179Accound ted consorprehensive income4,470Valuation difference on marketable securities			(Unit: JPY million)
Current Liabilities Accounts payable – trade 1,597 774 Short-term loans payable 85,288 17,949 Current portion of long-term loans payable 6,640 2,320 Accounts payable 67,409 64,458 Accoud income taxes 8,905 5,398 Accrued consumption taxes 13,796 13,419 Provision for bonuses 9,931 6,090 Reserve for bonuses for Directors 6 25 Provisions - other 736 750 Other 24,788 21,300 Total Current Liabilities 217,102 132,487 Non-Current Liabilities 5,209 4,721 Bonds payable - 20,000 Long-term loans payable 15,713 35,713 Deferred tax liabilities 5,209 4,721 Liabilities related to retirement benefits 1,174 381 Provision for share benefits 115 216 Provision for birectors' share benefits 115 216 Protial Non-current liabilities		fiscal year	accounting period
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Reserve for bonuses for Directors 6 25 Provisions - other 736 750 Other 24,788 21,300 Total Current Liabilities 217,102 132,487 Non-Current Liabilities 217,102 132,487 Bonds payable - 20,000 Long-term loans payable 15,713 35,713 Deferred tax liabilities 5,209 4,721 Liabilities related to retirement benefits 1,174 381 Provision for share benefits 115 216 Provision for Directors' share benefits 115 216 Provision s - other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 20,182 20,396 Retained earnings 105,993 120,054 Total Shareholders' equity 20,182 20,396 Capital surplus 20,182 20,396 Retained earnings 105,993 120,054 Treasury sharee	Accrued consumption taxes	13,796	13,419
Provisions - other 736 750 Other 24,788 21,300 Total Current Liabilities 217,102 132,487 Non-Current Liabilities 217,102 132,487 Bonds payable - 20,000 Long-term loans payable 15,713 35,713 Deferred tax liabilities 5,209 4,721 Liabilities related to retirement benefits 1,174 381 Provision for share benefits 115 216 Provision or Directors' share benefits 115 216 Provisions - other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Notal Liabilities 242,343 197,042 Net assets 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares 44,576 44,390 Accumulated other comprehensive income 3,179 1,896 Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 A2,295	Provision for bonuses	9,931	6,090
Other 24,788 21,300 Total Current Liabilities 217,102 132,487 Non-Current Liabilities 217,102 132,487 Bonds payable - 20,000 Long-term loans payable 15,713 35,713 Deferred tax liabilities 5,209 4,721 Liabilities related to retirement benefits 1,174 381 Provision for share benefits 126 228 Provision for Directors' share benefits 115 216 Provision s other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 20,182 20,386 Shareholders' equity 20,182 20,396 Capital surplus 20,182 20,396 Treasury shares A4,576 A4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income 3,179 1,896	Reserve for bonuses for Directors	6	25
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Non-Current LiabilitiesBonds payable-Long-term loans payable15,713Deferred tax liabilities5,209Liabilities related to retirement benefits1,174Provision for share benefits126Provision for Directors' share benefits115Provisions - other268Provisions - other268Other2,6343,0957 total Non-current liabilitiesTotal Non-current liabilities25,241Shareholders' equity20,182Capital17,467Capital surplus20,182Prosison for comprehensive income44,576Valuation difference on marketable securities3,179Accumulated other comprehensive income3,179Valuation difference on marketable securities3,179Non-controlling interests3,179Total net assets14,45514,45514,901Total net assets14,455159,992168,041	Other	24,788	21,300
Bonds payable–20,000Long-term loans payable15,71335,713Deferred tax liabilities5,2094,721Liabilities related to retirement benefits1,174381Provision for share benefits126228Provision for Directors' share benefits115216Provision for Directors' share benefits115216Provisions - other268197Other2,6343,095Total Non-current liabilities25,24164,554Total Non-current liabilities242,343197,042Net assets20,18220,396Retained earnings105,993120,054Treasury sharesA4,576A4,390Total Shareholders' Equity139,066153,539Accumulated other comprehensive income3,1791,896Valuation difference on marketable securities3,1791,896Foreign currency translation adjustment3,291A2,295Total accumulated other comprehensive income6,470A399Non-controlling interests14,45514,901Total net assets159,992168,041	Total Current Liabilities	217,102	132,487
Long-term loans payable15,71335,713Deferred tax liabilities5,2094,721Liabilities related to retirement benefits1,174381Provision for share benefits126228Provision for Directors' share benefits115216Provisions - other268197Other2,6343,095Total Non-current liabilities242,343197,042Net assets242,343197,042Shareholders' equity20,18220,396Retained earnings105,993120,054Total Shareholders' Equity139,066153,539Accumulated other comprehensive income3,1791,896Valuation difference on marketable securities3,1791,896Foreign currency translation adjustment3,29142,295Total accumulated other comprehensive income6,4704399Non-controlling interests14,45514,901Total net assets159,992168,041	Non-Current Liabilities		
Deferred tax liabilities5,2094,721Liabilities related to retirement benefits1,174381Provision for share benefits126228Provision for Directors' share benefits115216Provisions - other268197Other2,6343,095Total Non-current liabilities25,24164,554Total Liabilities242,343197,042Net assets917,46717,479Capital17,46717,47920,182Capital surplus20,18220,396Retained earnings105,993120,054Total Shareholders' Equity139,066153,539Accumulated other comprehensive income3,1791,896Valuation difference on marketable securities3,1794,890Foreign currency translation adjustment3,291A2,295Total accumulated other comprehensive income6,470A399Non-controlling interests14,45514,901Total net assets159,992168,041	Bonds payable	—	20,000
Liabilities related to retirement benefits1,174381Provision for share benefits126228Provision for Directors' share benefits115216Provisions - other268197Other2,6343,095Total Non-current liabilities25,24164,554Total Liabilities242,343197,042Net assets20,18220,396Retained earnings105,993120,054Treasury sharesA4,576A4,390Total Shareholders' Equity139,066153,539Accumulated other comprehensive income3,1791,896Foreign currency translation adjustment3,291A2,295Total accumulated other comprehensive income6,470A399Non-controlling interests14,45514,901Total net assets14,45514,901Total net assets159,992168,041	Long-term loans payable	15,713	35,713
Provision for share benefits 126 228 Provision for Directors' share benefits 115 216 Provisions - other 268 197 Other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares A4,576 A4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income 7,479 1,896 Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 A2,295 Total accumulated other comprehensive income 6,470 A399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Deferred tax liabilities	5,209	4,721
Provision for Directors' share benefits 115 216 Provisions - other 268 197 Other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 242,343 197,042 Shareholders' equity 20,182 20,396 Capital surplus 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares Δ4,576 Δ4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income 13,179 1,896 Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 Δ2,295 Total accumulated other comprehensive income 6,470 Δ399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Liabilities related to retirement benefits	1,174	381
Provisions - other 268 197 Other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 242,343 197,042 Shareholders' equity 17,467 17,479 Capital 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares Δ4,576 Δ4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income 1 2,295 Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 Δ2,295 Total accumulated other comprehensive income 6,470 Δ399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Provision for share benefits	126	228
Other 2,634 3,095 Total Non-current liabilities 25,241 64,554 Total Liabilities 242,343 197,042 Net assets 242,343 197,042 Shareholders' equity 17,467 17,479 Capital surplus 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares A4,576 A4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income 1 1,2295 Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 A2,295 Total accumulated other comprehensive income 6,470 A399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Provision for Directors' share benefits	115	216
Total Non-current liabilities25,24164,554Total Liabilities242,343197,042Net assets242,343197,042Shareholders' equity17,46717,479Capital17,46717,479Capital surplus20,18220,396Retained earnings105,993120,054Treasury shares $\Delta 4,576$ $\Delta 4,390$ Total Shareholders' Equity139,066153,539Accumulated other comprehensive income $3,291$ $\Delta 2,295$ Total accumulated other comprehensive income $6,470$ $\Delta 399$ Non-controlling interests14,45514,901Total net assets159,992168,041	Provisions - other	268	197
Total Liabilities 242,343 197,042 Net assets	Other	2,634	3,095
Net assetsShareholders' equityCapitalCapital surplusRetained earnings105,993Retained earnings105,993105,9921068,041	Total Non-current liabilities	25,241	64,554
Shareholders' equityCapital17,46717,479Capital surplus20,18220,396Retained earnings105,993120,054Treasury shares $\Delta 4,576$ $\Delta 4,390$ Total Shareholders' Equity139,066153,539Accumulated other comprehensive income $3,179$ 1,896Foreign currency translation adjustment $3,291$ $\Delta 2,295$ Total accumulated other comprehensive income $6,470$ $\Delta 399$ Non-controlling interests14,45514,901Total net assets159,992168,041	Total Liabilities	242,343	197,042
Capital 17,467 17,479 Capital surplus 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares Δ4,576 Δ4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 Δ2,295 Total accumulated other comprehensive income 6,470 Δ399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Net assets		
Capital 17,467 17,479 Capital surplus 20,182 20,396 Retained earnings 105,993 120,054 Treasury shares Δ4,576 Δ4,390 Total Shareholders' Equity 139,066 153,539 Accumulated other comprehensive income Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 Δ2,295 Total accumulated other comprehensive income 6,470 Δ399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Shareholders' equity		
Retained earnings $105,993$ $120,054$ Treasury shares $\Delta 4,576$ $\Delta 4,390$ Total Shareholders' Equity $139,066$ $153,539$ Accumulated other comprehensive income V $3,179$ $1,896$ Foreign currency translation adjustment $3,291$ $\Delta 2,295$ Total accumulated other comprehensive income $6,470$ $\Delta 399$ Non-controlling interests $14,455$ $14,901$ Total net assets $159,992$ $168,041$	· · ·	17,467	17,479
Retained earnings $105,993$ $120,054$ Treasury shares $\Delta 4,576$ $\Delta 4,390$ Total Shareholders' Equity $139,066$ $153,539$ Accumulated other comprehensive income V $3,179$ $1,896$ Foreign currency translation adjustment $3,291$ $\Delta 2,295$ Total accumulated other comprehensive income $6,470$ $\Delta 399$ Non-controlling interests $14,455$ $14,901$ Total net assets $159,992$ $168,041$	Capital surplus	20,182	20,396
Total Shareholders' Equity139,066153,539Accumulated other comprehensive incomeValuation difference on marketable securities3,1791,896Foreign currency translation adjustment3,291Δ2,295Total accumulated other comprehensive income6,470Δ399Non-controlling interests14,45514,901Total net assets159,992168,041		105,993	120,054
Accumulated other comprehensive income Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 △2,295 Total accumulated other comprehensive income 6,470 △399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Treasury shares	∆4,576	∆4,390
Accumulated other comprehensive income Valuation difference on marketable securities 3,179 1,896 Foreign currency translation adjustment 3,291 △2,295 Total accumulated other comprehensive income 6,470 △399 Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041	Total Shareholders' Equity	139,066	153,539
Valuation difference on marketable securities $3,179$ $1,896$ Foreign currency translation adjustment $3,291$ $\Delta 2,295$ Total accumulated other comprehensive income $6,470$ $\Delta 399$ Non-controlling interests $14,455$ $14,901$ Total net assets $159,992$ $168,041$			
Foreign currency translation adjustment3,291△2,295Total accumulated other comprehensive income6,470△399Non-controlling interests14,45514,901Total net assets159,992168,041		3,179	1,896
Total accumulated other comprehensive income6,470∆399Non-controlling interests14,45514,901Total net assets159,992168,041	Foreign currency translation adjustment		
Non-controlling interests 14,455 14,901 Total net assets 159,992 168,041			
Total net assets 159,992 168,041			
	-	, ,	,
	Total Liabilities and shareholders' equity	402,336	365,083

(2) Quarterly consolidated profit and loss statement & quarterly consolidated comprehensive income statement

(Quarterly consolidated profit and loss statement)

(Consolidated cumulative 3rd quarter period)

		(Unit: JPY million)
	Previous consolidated cumulative 3 rd quarter period (From April 1, 2017 To Dec 31, 2017)	This consolidated cumulative 3 rd quarter period (From April 1, 2018 To Dec 31, 2018)
Sales	495,085	685,231
Cost of sales	376,761	533,979
Gross profit	118,323	151,252
Selling, general and administrative expenses (SGA)	92,424	119,178
Operating Profit	25,899	32,074
Non-operating income		
Interest income	22	29
Dividends income	111	138
Subsidy income	503	204
Share of profit of entities accounted for using	56	232
equity method		
Gains on foreign currency exchange	—	329
Other	103	65
Total non-operating profit	796	999
Non-operating expenses		
Interest expenses	111	664
Bond issuance expenses		102
Losses on foreign exchange	444	-
Other	34	112
Total non-operating expenses	591	880
Ordinary Profit	26,104	32,193
Extraordinary income		
Gain on sales of subsidiaries and affiliates' shares	0	62
Gain on revision of retirement benefit plan	2	—
Gain on sales of investment securities	65	111
Gain on sales of fixed assets	—	38
Gain on revision of retirement benefit plan		56
Extraordinary income total	68	268
Extraordinary losses		
Loss on disposal of non-current assets	—	18
Impairment loss	5,584	167
Loss on sales of subsidiaries and affiliates' shares	—	3
Loss on valuation of investment securities	28	14
Early extra retirement payments	17	—
Loss on revision of retirement benefit plan	261	
Total extraordinary losses	5,891	204
Net quarterly profit before taxes etc.	20,281	32,257
Corporate tax, resident tax, and business tax	9,001	10,440
Corporate tax etcdeferred	1,382	1,524
Total corporate taxes etc.	10,384	11,965
Quarterly net profit	9,896	20,292
Quarterly net profit/loss (Δ) attributable to	∆975	1,553
non-controlling shareholders	2975	1,555
Quarterly net profit attributable to	10,872	18,738
parent company shareholders	10,012	13,700

(Quarterly consolidated comprehensive income statement)

(Consolidated cumulative 3rd quarter period)

(Consolidated cumulative 5 quarter period)		
		(Unit: JPY million)
	Previous consolidated cumulative 3 rd quarter period (From April 1, 2017 To Dec 31, 2017)	This consolidated cumulative 3 rd quarter period (From April 1, 2018 To Dec 31, 2018)
Quarterly net profit	9,896	20,292
Other comprehensive income		
Valuation difference on marketable securities	723	∆1,282
Foreign currency translation adjustment	783	∆5,642
Remeasurements of defined benefit plans, net of tax	-	∆145
Total other comprehensive income	1,506	∆7,070
Quarterly comprehensive income	11,403	13,221
(Breakdown)		
Quarterly comprehensive income attributable to parent company shareholders	12,268	11,868
Quarterly comprehensive income attributable to non-controlling interests	∆864	1,352

- (3) Explanatory notes regarding quarterly consolidated financial statements
 - (Explanatory notes regarding ongoing concern assumptions) No applicable matters.
 - (Explanatory notes in the event of significant changes in the amount of shareholders' equity) No applicable matters.
 - (Application of special accounting treatment when preparing the quarterly consolidated financial statements) No applicable matters.

(Changes in accounting policy)

For some of the subsidiaries that exist overseas, from the 1st quarter consolidated accounting period onwards, IFRS Article 9 (financial products) and, IFRS Article 15 (earnings arising from contracts with clients) were applied. The impact of the application of said accounting standard on the quarterly consolidated financial statements is deemed to be insignificant.

(Additional information)

Application of partial revisions to the "Accounting standards pertaining to Tax Effective Accounting" etc. Application of partial revisions to the "Accounting standards pertaining to Tax Effective Accounting" etc. (Corporate Accounting Standards; Article 28 of 16 Feb 2018) etc. occurred at the beginning of the quarterly consolidated accounting period. Deferred tax assets were shown in the "Investments & other assets" classification, and Deferred tax liabilities were shown in the "Non-current liabilities" classification. (Segment information etc.)

(Segment information etc.)

1. Information regarding sales, profits or losses for each reporting segment

Previous consolidated cumulative 3rd quarter period (from April 1, 2017 to December 31, 2017)

										(Unit:	JPY million)
	Reporting segment										
	Temp/BPO	Recruiting	PROGRAMMED	PERSOL KELLY	ΙΤΟ	Engineering	Total amount	Other Note 1:	TOTAL	Adjustments Note 2:	Quarterly consolidated profit and loss statement Note 3:
Sales											
Sales to external clients	357,685	52,081	_	48,405	15,528	20,148	493,848	1,235	495,084	0	495,085
Internal sales or transfers between segments	1,577	655	_	47	5,476	6	7,762	1,887	9,649	∆9,649	_
Total amount	359,263	52,736	_	48,452	21,004	20,154	501,611	3,123	504,734	∆9,648	495,085
Segment profits or losses (Δ)	16,908	6,890	∆804	∆314	1,335	1,451	25,466	∆139	25,327	572	25,899

This consolidated cumulative 3rd quarter period (from April 1, 2018 to December 31, 2018)

	-							-		(Unit:	JPY million)
			Repo	orting seg	ment						
	Temp/BPO	Recruiting	PROGRAMMED	PERSOL KELLY	ΙΤΟ	Engineering	Total amount	Other Note 1:	TOTAL	Adjustments Note 2:	Quarterly consolidated profit and loss statement Note 3:
Sales											
Sales to external clients	376,316	61,384	151,331	55,450	17,716	21,365	683,565	1,656	685,222	9	685,231
Internal sales or transfers between segments	2,119	864	_	44	6,152	5	9,186	2,563	11,749	∆11,749	_
Total amount	378,435	62,249	151,331	55,495	23,869	21,371	692,751	4,219	696,971	∆11,739	685,231
Segment profits or losses (△)	18,015	10,770	237	647	844	1,816	32,333	∆175	32,157	∆83	32,074

Note: 1 The "Other" category refers to business segments that are not included in reporting segments that include HR services which fulfill Group-wide functions such as: shared-services, education and training etc.

2. Details of these revisions are as follows.

		(Unit: JPY million)
	Previous consolidated cumulative 3 rd quarter period	This consolidated cumulative 3 rd quarter period
Inter-segment write-offs	∆214	∆184
Company-wide revenues ※1	5,977	6,880
Company-wide expenses ※2	∆5,190	∆6,779
TOTAL	572	∆83

%1. Company-wide revenues: mainly business management fees from Group companies, and dividends received.%2. Company-wide expenses: mainly expenses arising in PHD related to management of Group companies.

3. Segment profit and loss: Adjusted with operating profit calculated in the quarterly consolidated profit and loss statement.

2. Information relating to assets of each reporting segment

Previous consolidated cumulative 3rd quarter period (from April 1, 2017 to December 31, 2017) During the previous consolidated cumulative 3rd quarter period, a new acquisition of Programmed Maintenance Services Limited shares took place, and its subsidiaries have been included in the scope of consolidation. Accordingly, assets of the reporting segments increased by JPY 128,392 million in PROGRAMMED segment during this cumulative 3rd quarter consolidated period.

This consolidated cumulative 3rd quarter period (from April 1, 2018 to December 31, 2018) No applicable matters.

- 3. Matters relating to reporting segment changes etc.
 - Previous consolidated cumulative 3rd quarter period (from April 1, 2017 to December 31, 2017) During the previous consolidated cumulative 3rd quarter period, a new acquisition of Programmed Maintenance Services Limited shares took place, and its subsidiaries have been included in the scope of consolidation. Accordingly, companies in the ambit of the Programmed Ltd group of companies formed the newly created "PROGRAMMED" Segment. Also, the segment demarcation formerly known as the "Overseas" Segment underwent a name change and became the "PERSOLKELLY" Segment. This transition is manifested in 6 reporting segments: Temporary Staffing/BPO, Recruiting, PROGRAMMED, PERSOLKELLY, ITO, and Engineering.

This consolidated cumulative 3rd quarter period (from April 1, 2018 to December 31, 2018) No applicable matters.

4. Information concerning impairment losses of non-current assets or goodwill etc. in each reporting segment (Significant impairment losses relating to non-current assets)

Previous consolidated cumulative 3rd quarter period (from April 1, 2017 to December 31, 2017) Goodwill was factored into calculations at the time that shares were acquired in consolidated subsidiaries Capita Pte. Ltd., First Alliances Co., Ltd., Kelly Services (Singapore) Pte. Ltd., and Kelly Services (India) Pvt. Ltd. However, anticipated profits can no longer be expected, so the book value has been reduced to the recoverable value. As a result of these circumstances, an impairment loss of JPY 5,577 million was booked in relation to the PERSOLKELLY segment.

This consolidated cumulative 3rd quarter period (from April 1, 2018 to December 31, 2018) Description is omitted due to insignificant effect on financial situation.

(Important changes to goodwill amounts)

Previous consolidated cumulative 3rd quarter period (from April 1, 2017 to December 31, 2017) Goodwill in the PROGRAMMED segment increased by JPY 52,583 million as a result of the acquisition of shares in Programmed Maintenance Services Limited with effect on October 27, 2017 and making it a new consolidated subsidiary.

This consolidated cumulative 3rd quarter period (from April 1, 2018 to December 31, 2018) No applicable matters.